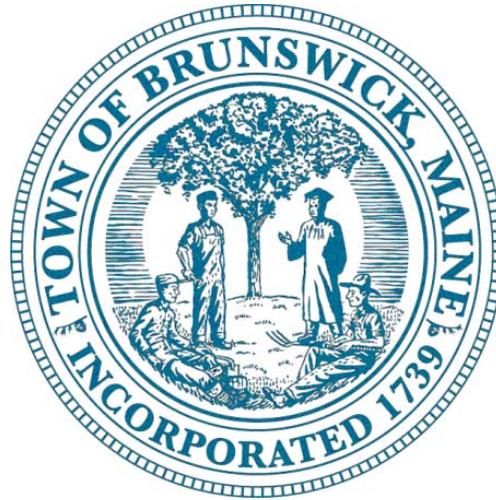


Town of Brunswick, Maine



Manager's Preliminary 2018–19 Budget
Municipal Departments

Municipal Budget Development

- ▶ Tax Impact Target
 - Council 2.5% – 3.5%
- ▶ Expenditure Priorities
 - Hierarchy (following slide)
 - Maintain Services
- ▶ Fund Balance
 - Target – 16.67 % of Revenues
 - One-time uses
 - Maintenance Reserves
 - Capital Items (Town and School)



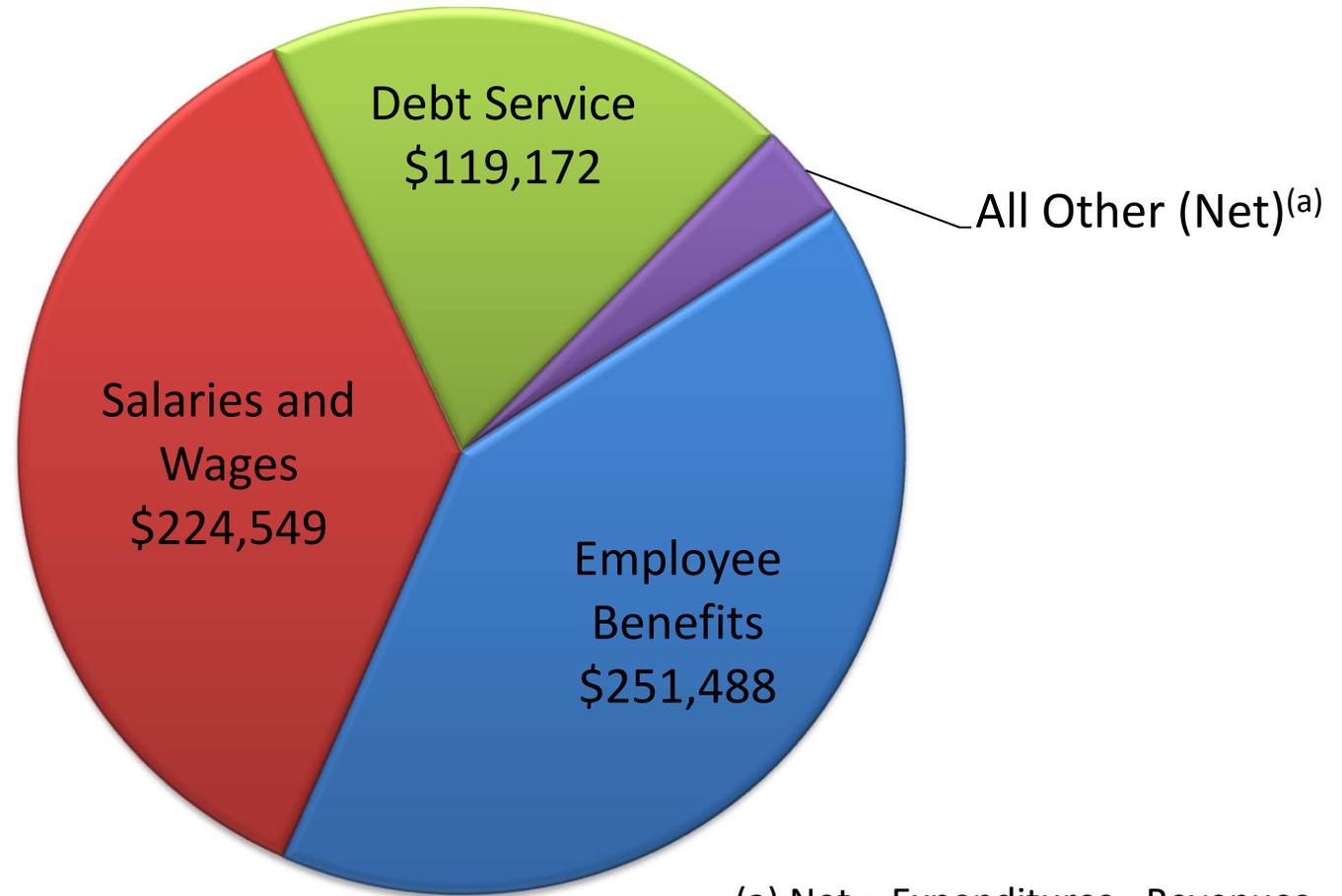
Municipal Budget Priorities

- ▶ Legally Required
- ▶ Subsidies to Enterprises
- ▶ Public Safety
- ▶ Public Works
- ▶ Infrastructure
- ▶ Vehicle/Facility Reserves
- ▶ General Government
- ▶ Parks & Recreation
- ▶ Support to Organizations
- ▶ All Other



Major Drivers of Manager's Prelim 2018-19 Budget Municipal Departments Only

1.31% estimated Tax Rate Increase



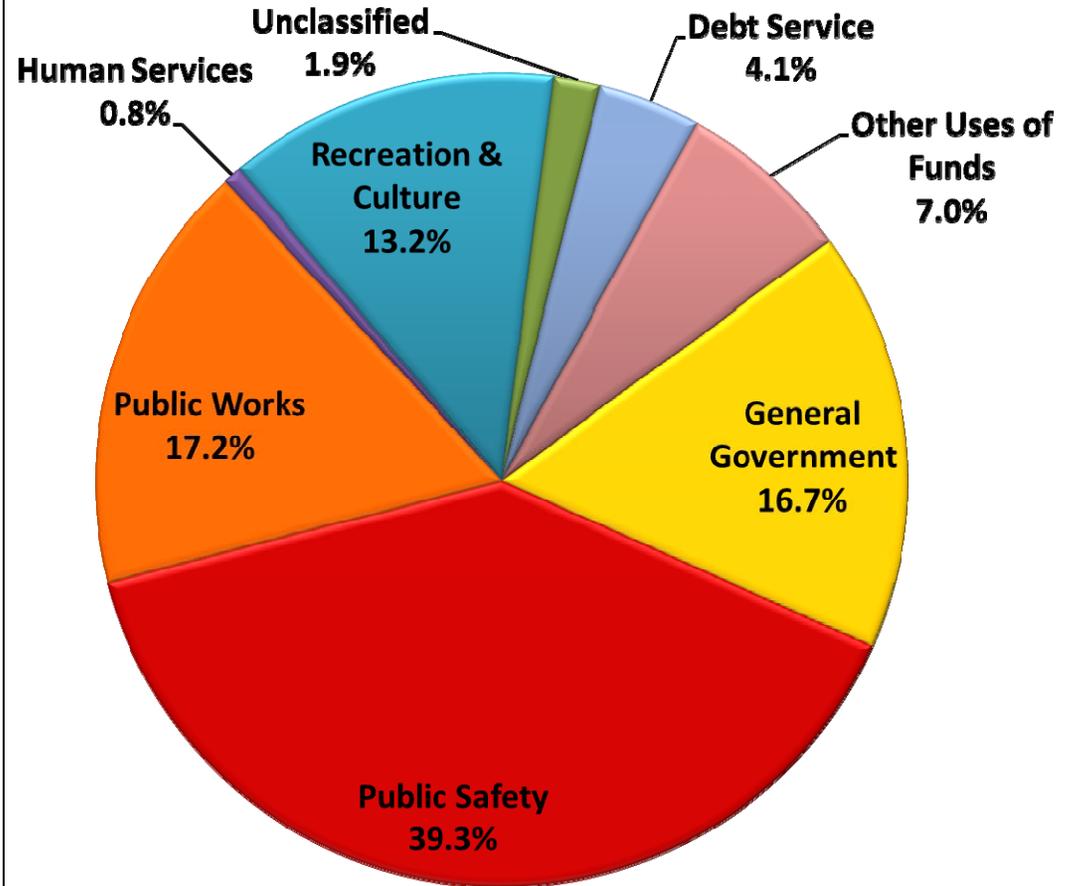
(a) Net = Expenditures - Revenues



Item	Amount
Employee Benefits	\$251,488
Salaries and Wages	224,549
Debt Service	119,172
Fuel (Nat Gas, Diesel, Gasoline, Htg Fuel)	66,144
People Plus, Teen Ctr, Library	47,150
Brunswick Explorer	40,000
Browntail moth program	30,000
Capital items/reserve funding	29,958
Rental of Equipment	27,066
Other Expenditures	<u>98,064</u>
Total	\$933,591

Manager's Preliminary 2018-19 Budget Municipal Services Expenditure Functions

General Government	\$4,068,080
Public Safety	9,565,594
Public Works	4,189,257
Human Services	183,825
Recreation & Culture	3,206,041
Unclassified	457,094
Debt Service	992,458
Other Uses of Funds	<u>1,700,958</u>
	\$24,363,307



Municipal Functions

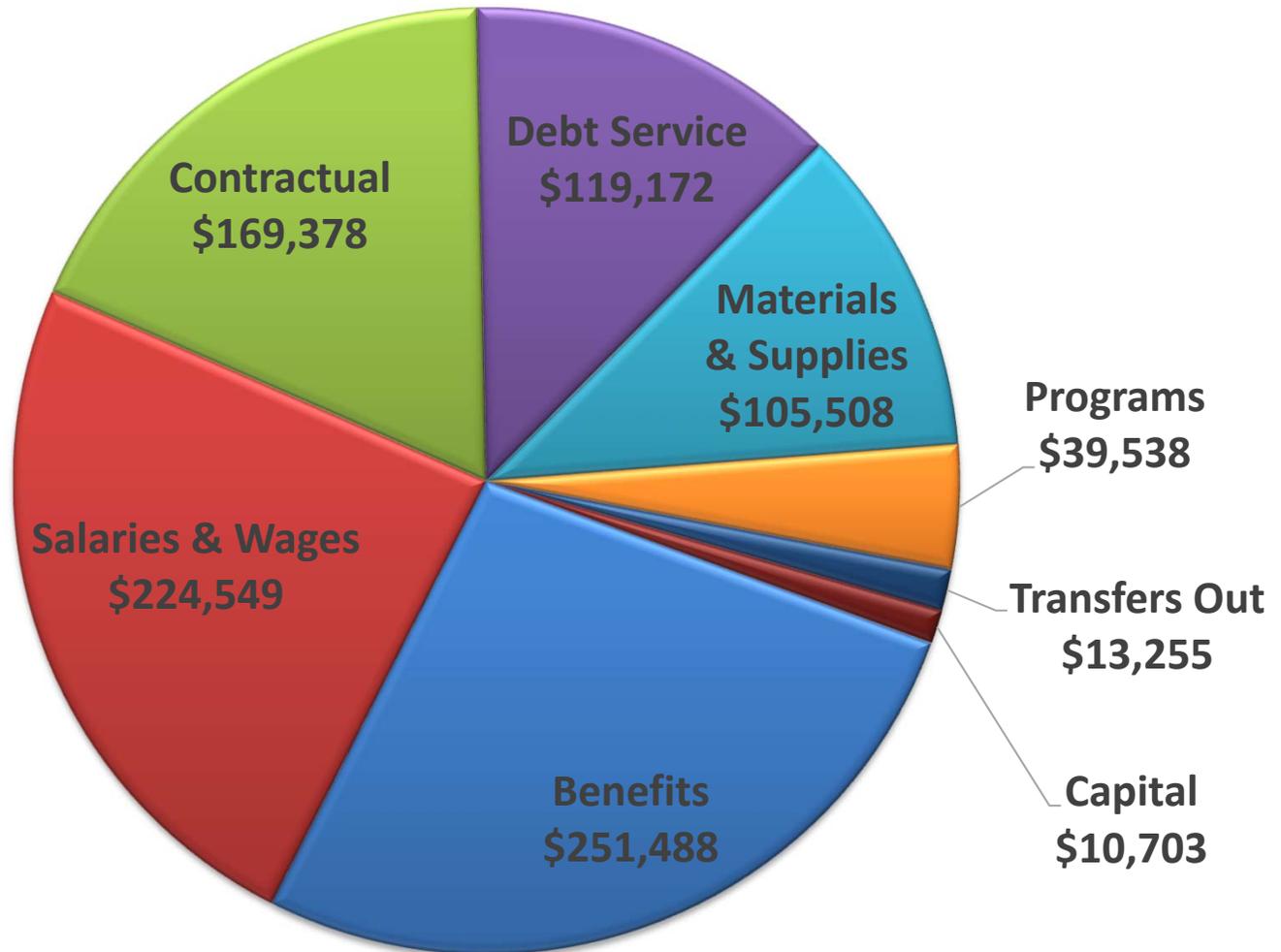
	<u>2017-18 Budget</u>	<u>2017-18 Mgr Prelim</u>	<u>Increase</u>
General Government	\$ 4,000,751	\$ 4,068,080	\$ 67,329
Public Safety			
Fire	3,466,049	3,558,336	92,287
Police	5,041,284	5,046,754	218,874
Other	724,600	747,100	22,500
Public Works	4,027,323	4,187,257	161,934
Human Services	180,774	183,825	3,051
Recreation & Culture	3,012,905	3,206,041	193,136
Unclassified	415,041	457,094	42,053
Debt Service	873,286	992,458	119,172
Other Uses of Funds	<u>1,687,703</u>	<u>1,700,958</u>	<u>13,255</u>
	\$ 23,429,716	\$ 24,363,307	\$ 933,591

Municipal Functions

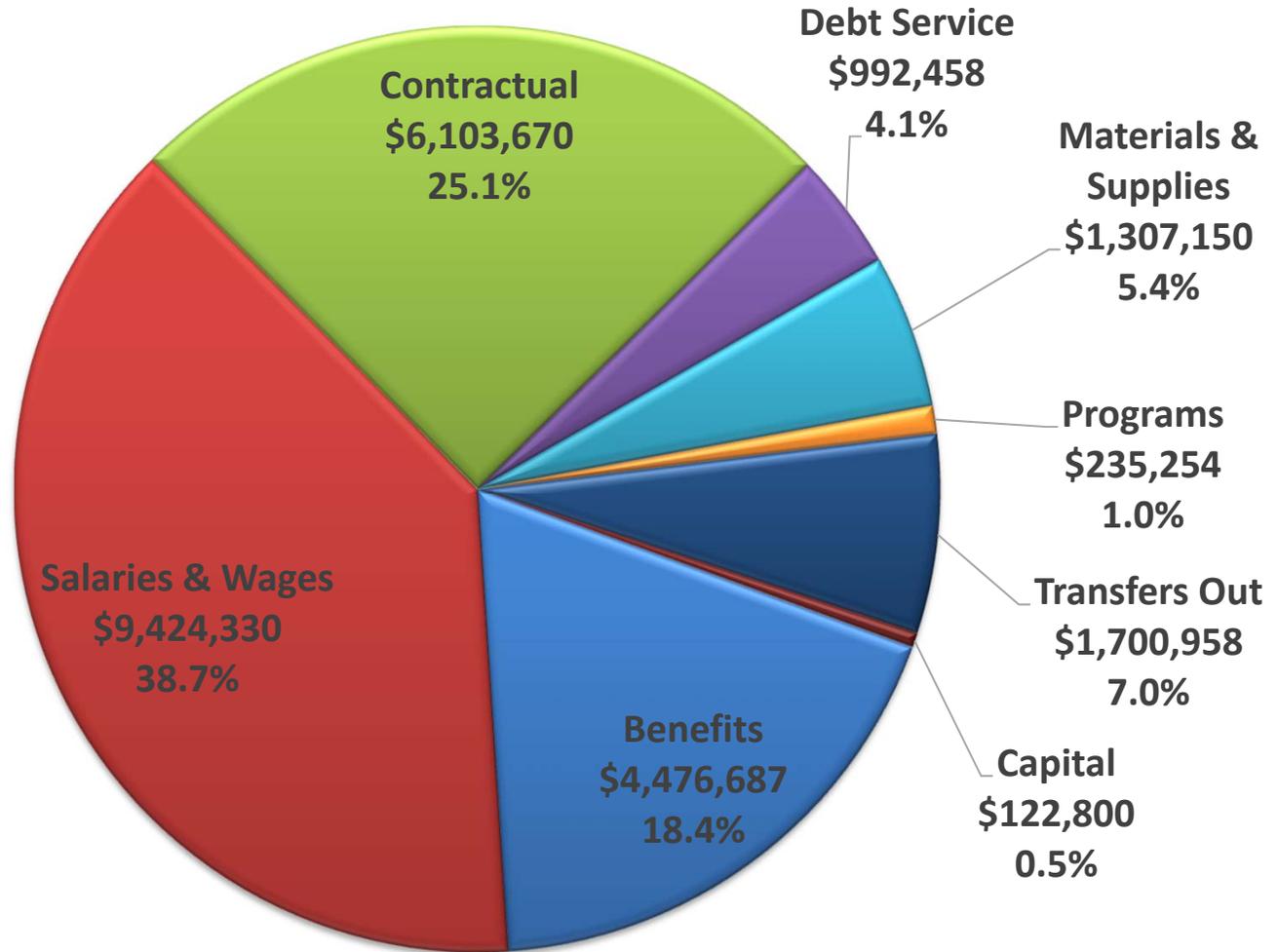
	2018-19	<u>Drivers of the Increase</u>
	<u>Increase</u>	
General Government	\$ 67,329	Salaries & Benefits (S&B), .5 FTE
Public Safety		
Fire	92,287	S&B, Fuel
Police	218,874	S&B, Fuel, Cameras
Other	22,500	Hydrants
Public Works	161,934	S&B, Fuel, Winter Maint., Solid Waste
Human Services	3,051	S&B
Recreation & Culture	193,136	S&B, Fuel, BTM, .5 FTE
Unclassified	42,053	County Tax
Debt Service	119,172	Roads, Reval, Town Hall, HVAC Emerson
Other Uses of Funds	<u>13,255</u>	Vehicle Replacement Reserves
	\$ 933,591	



**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Increases by Category**



**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Municipal Services Expenditures by Category**



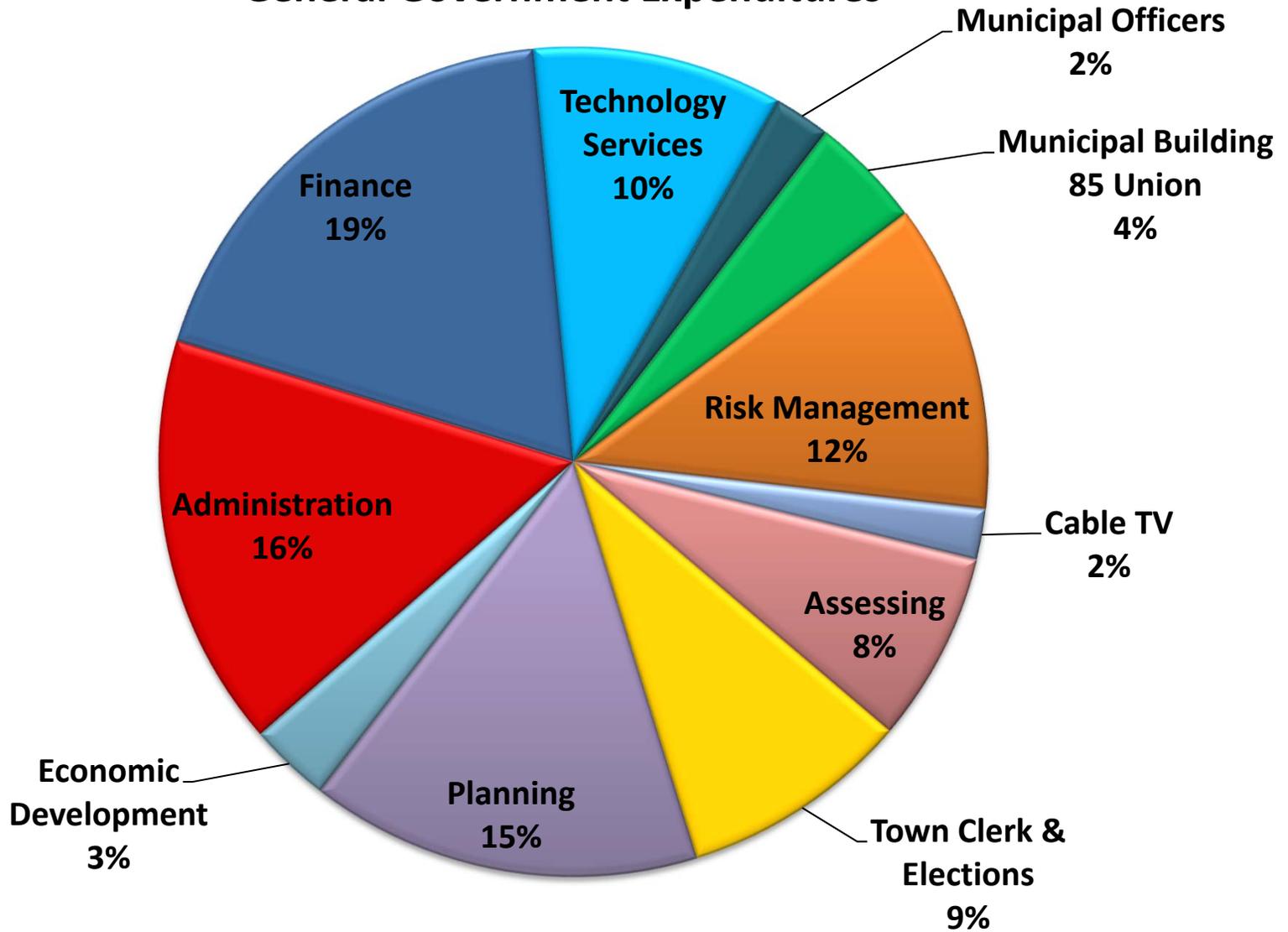
Contractual Services

- Waste Disposal
- Contracted plowing & road construction
- Repair & Maintenance
 - Vehicles & Equipment
 - Buildings & Facilities
- Electricity/Water/Sewer
- Legal & Professional
- Insurance
- Telephone & Internet
- Postage, Printing
- Training

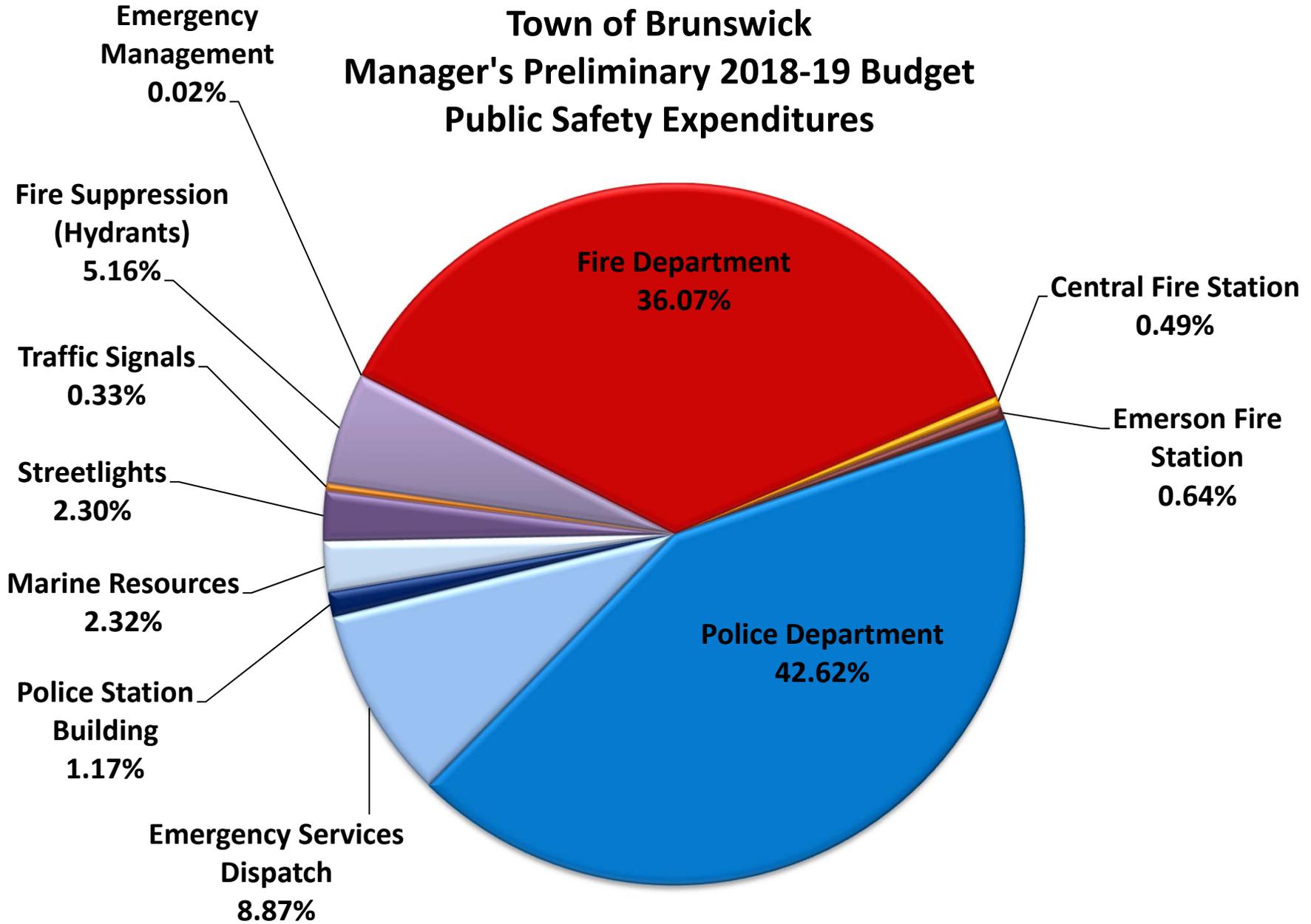
Materials & Supplies

- Fuel
 - Gasoline & Diesel
 - Natural Gas & Heating Oil
- Salt & Sand
- Road & storm sewer construction materials
- Office/computer supplies
- General supplies
- Minor equipment and hand tools

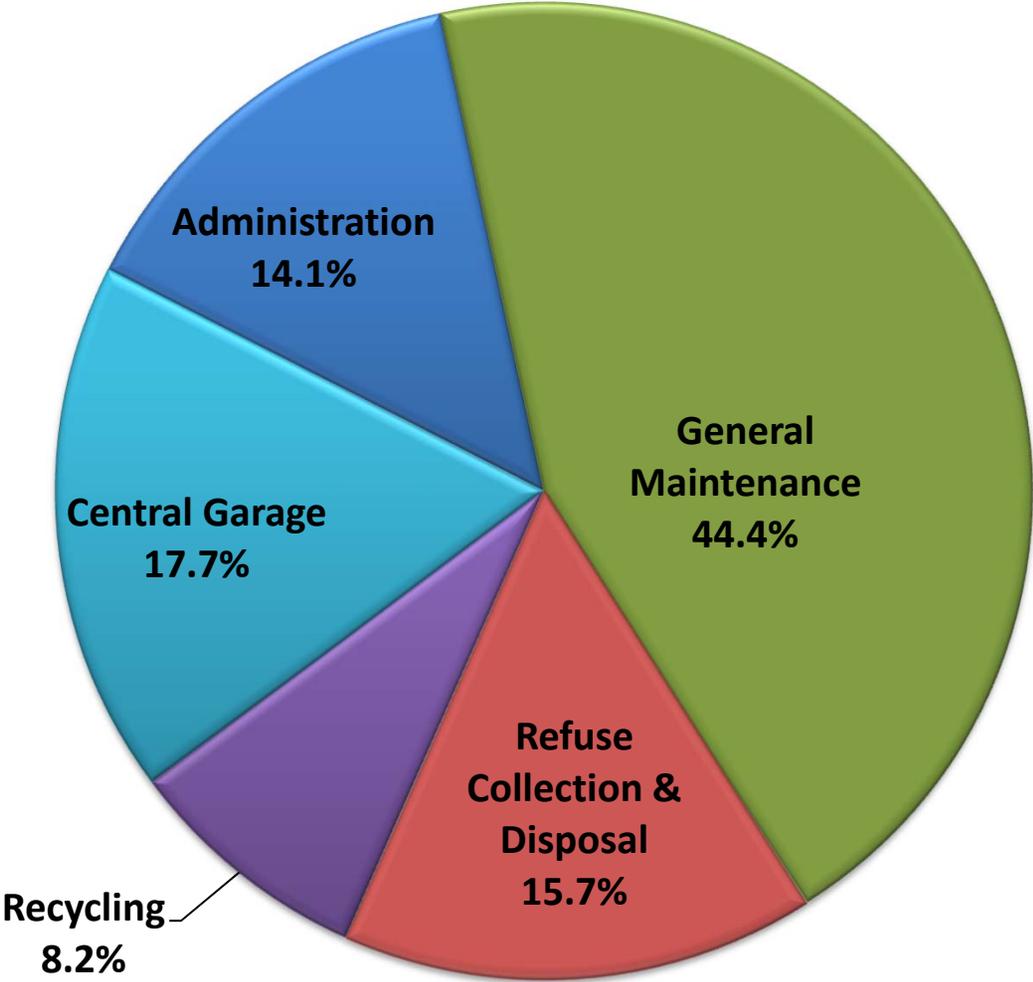
**Town of Brunswick
Manager's Preliminary 2018-19 Budget
General Government Expenditures**



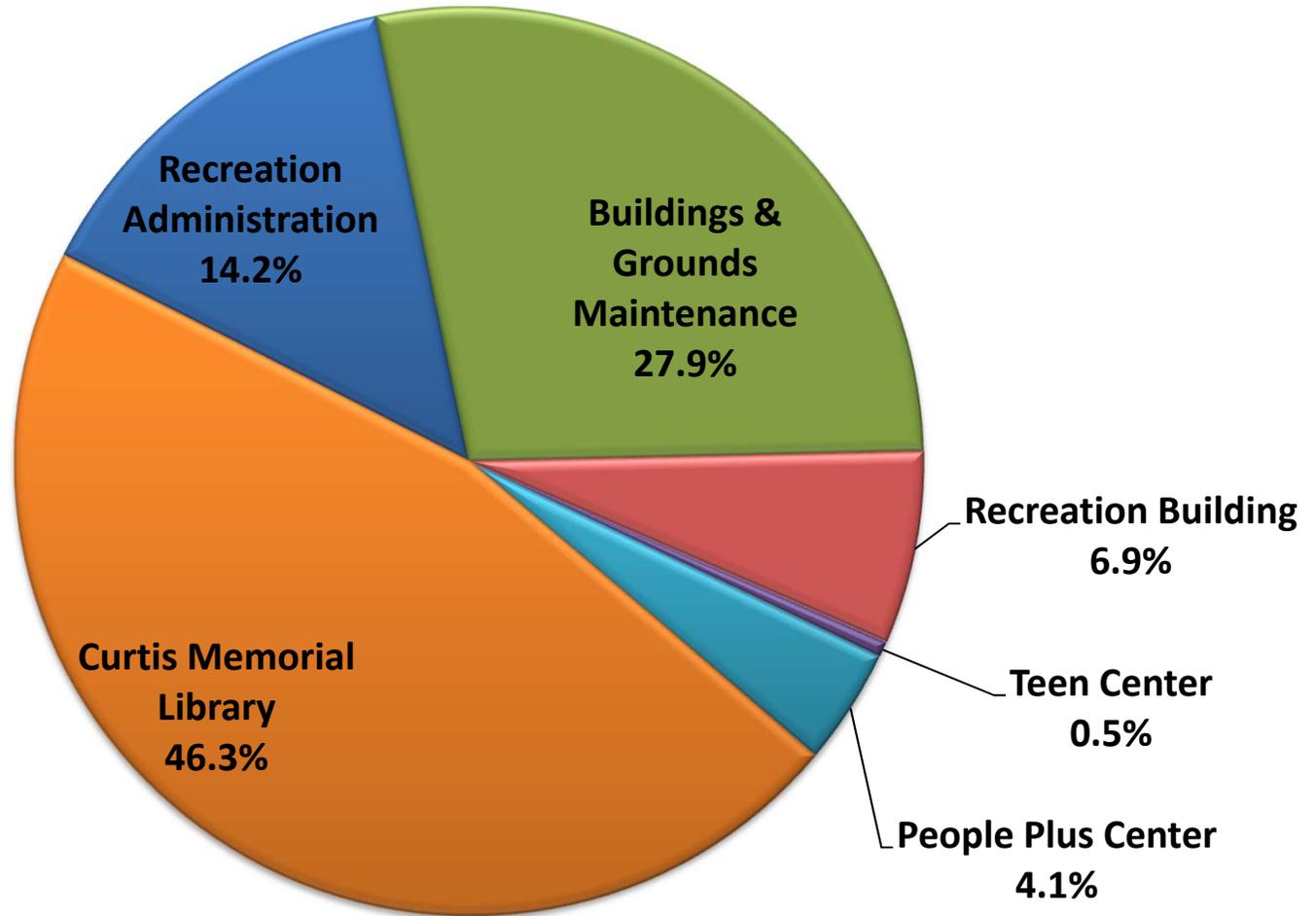
**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Public Safety Expenditures**



**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Public Works Expenditures**



**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Recreation & Culture Expenditures**

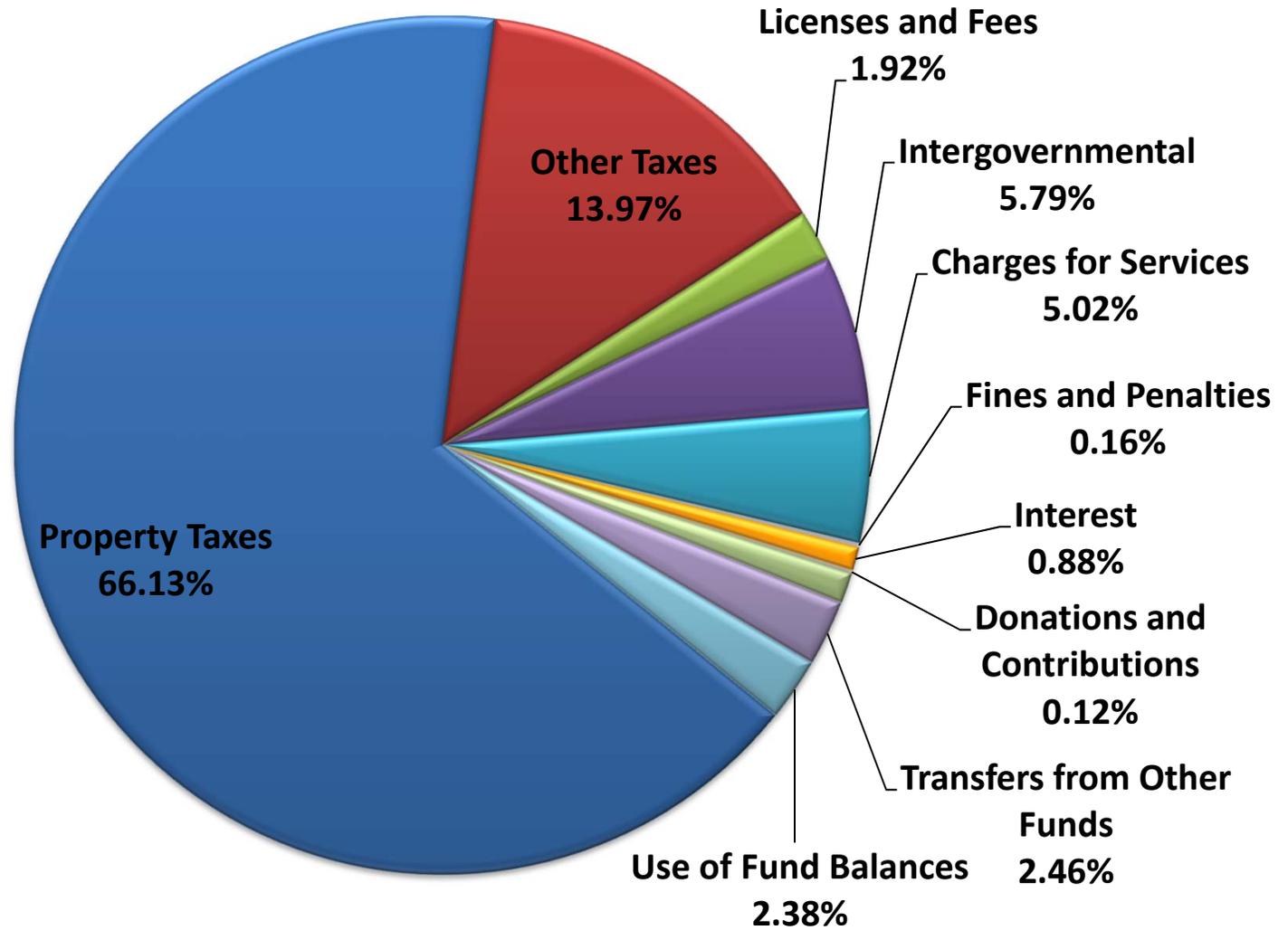


Revenues and Reimbursements

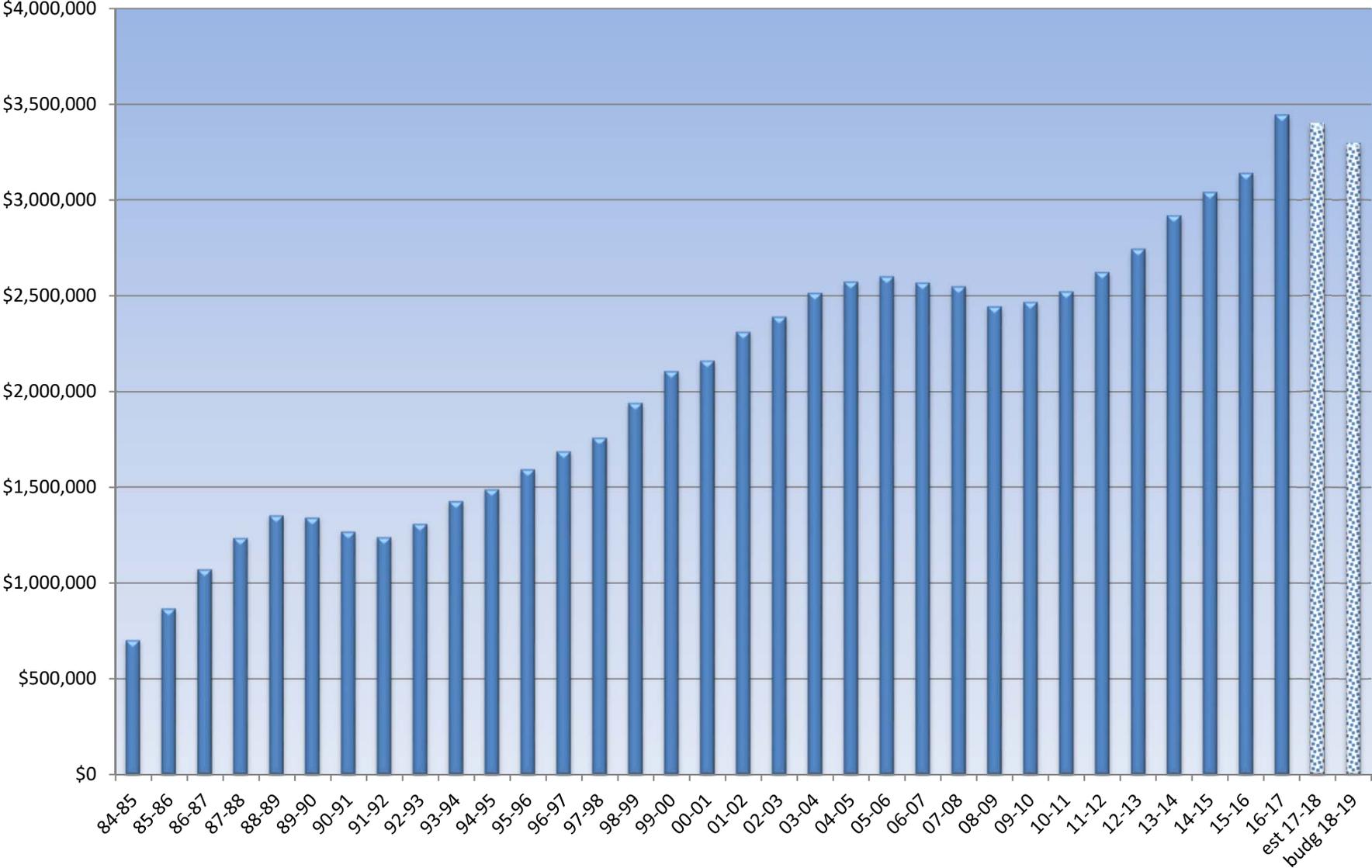
- ▶ Property Taxes
- ▶ Other Taxes (excise, etc.)
- ▶ State Revenue Sharing
- ▶ Homestead and BETE Reimbursements



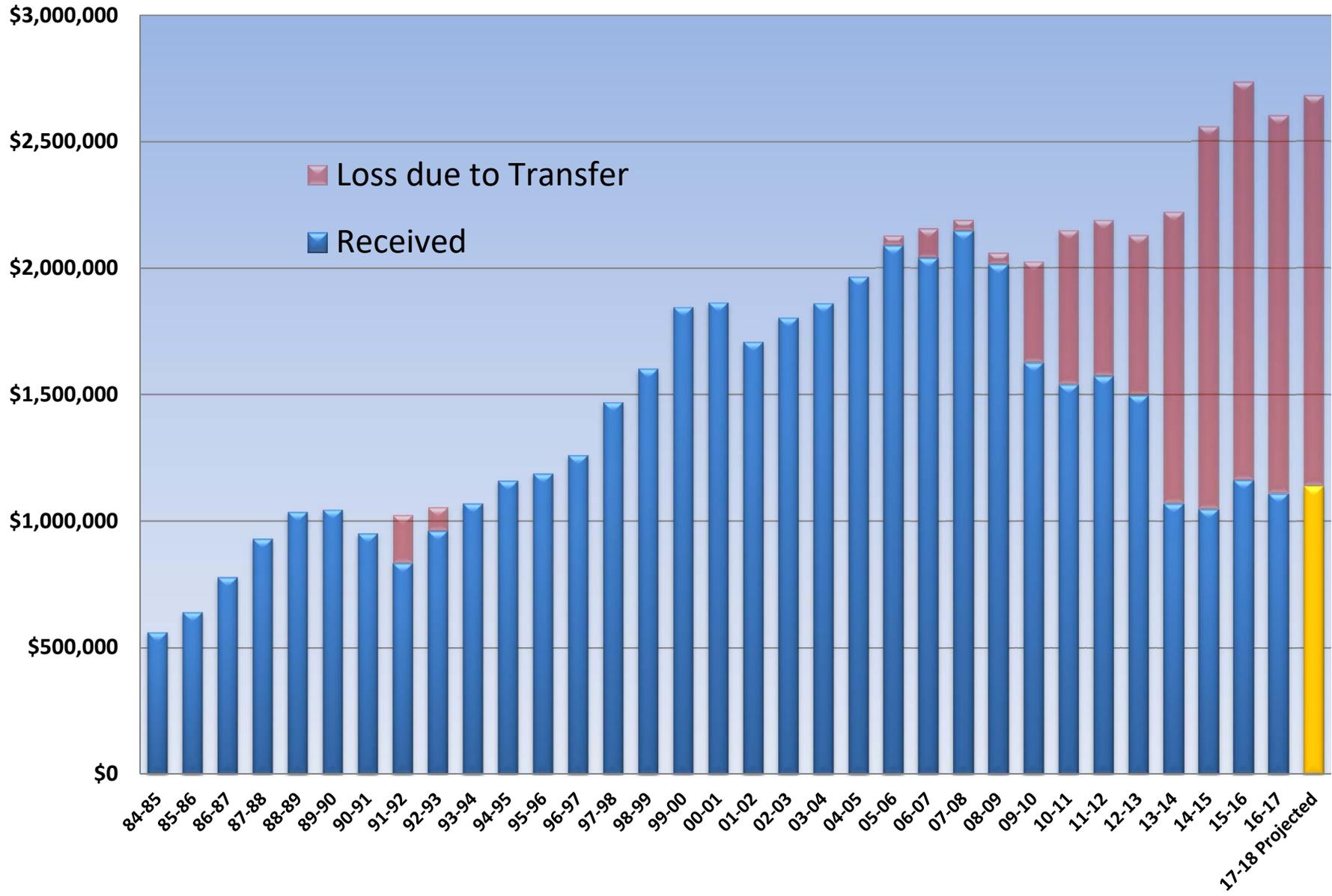
**Town of Brunswick
Manager's Preliminary 2018-19 Budget
Municipal Revenues by Source**



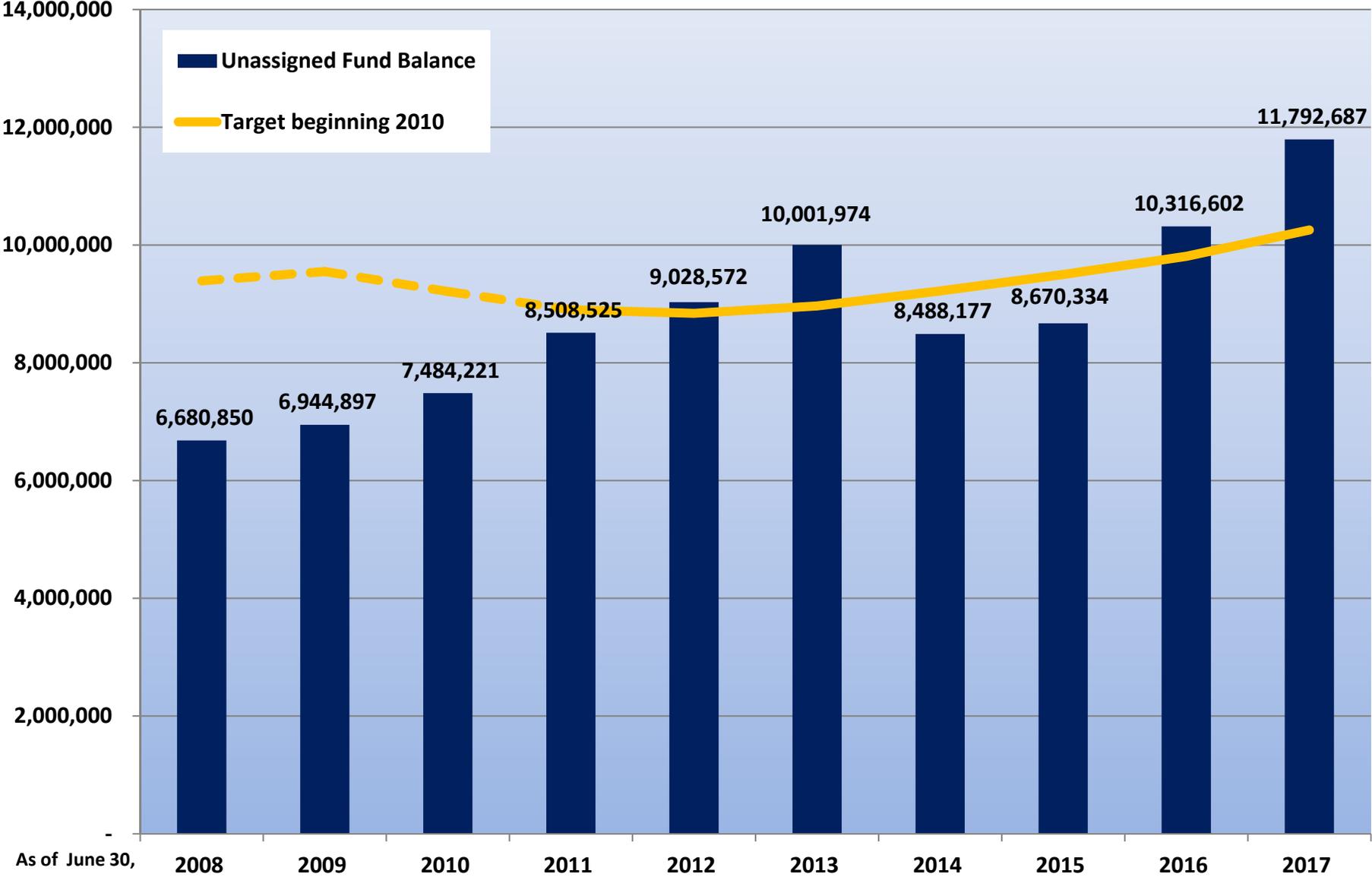
Town of Brunswick Excise Taxes



Town of Brunswick State Revenue Sharing & State Transfers



Town of Brunswick Unassigned Fund Balance



Municipal Fund Balance (Supplemental)	Amount
Municipal	
Facilities Reserve	\$300,000
Kimberly Circle Reconstruction	165,000
Wide Area Network	130,500
Quiet Zones	100,000
Paving Moody & Merryman	180,000
School	
BHS Crooker Theater A/C	300,000
Advance for School Buses (2)	<u>176,000</u>
Total	\$1,351,500

Additional Needs

- ▶ Road Resurfacing
- ▶ Road Reconstruction
- ▶ Sidewalk Repair
- ▶ Facilities Reserve
- ▶ Firefighter/Paramedics
- ▶ Police Officers
- ▶ Vehicle Replacement Reserve
- ▶ P & R Maintenance, Rangers
- ▶ Others



Town Road Paving History 2006 - 2017

By: JAF, Brunswick Public Works Dept

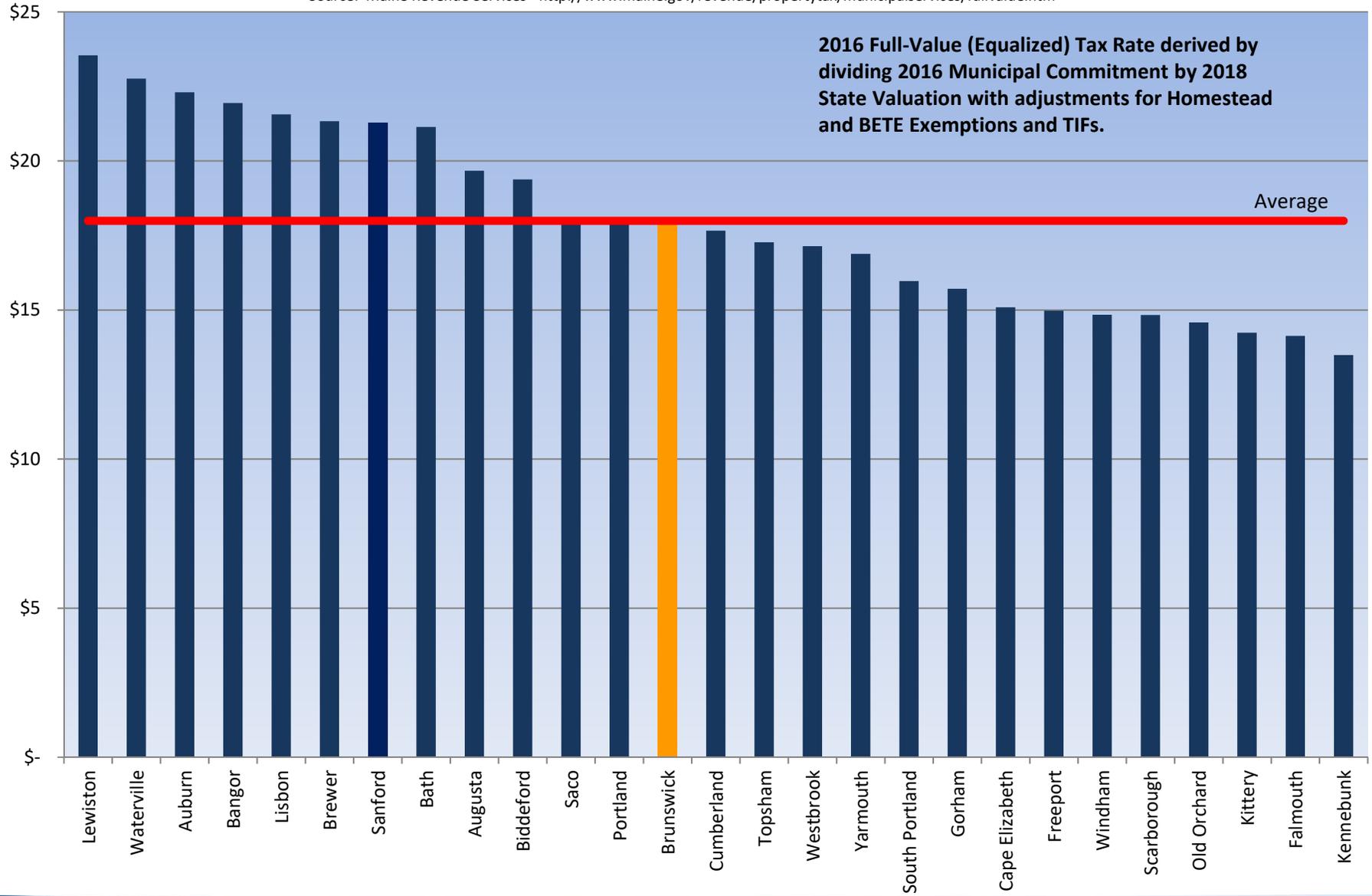
Print Date: February 22, 2018

<i>Year</i>	<i>Resurfacing Length Paved</i>	<i>CIP Length Reconstructed</i>	<i>Total Length Paved</i>	<i>Recommended Total Length Paved and Reconstructed</i>	<i>Annual Deficient or Surplus Amount</i>
2006	5.92 mi.	1.23 mi.	7.16 mi.	11.00 mi.	-3.84 mi.
2007	4.99 mi.	0.66 mi.	5.65 ml.	11.00 ml.	-5.35 ml.
2008	2.66 mi.	0.00 mi.	2.66 mi.	11.00 mi.	-8.34 mi.
2009	3.54 mi.	0.42 mi.	3.96 ml.	11.00 ml.	-7.04 ml.
2010	4.56 mi.	3.07 mi.	7.63 mi.	11.00 mi.	-3.37 mi.
2011	4.43 mi.	0.73 mi.	5.17 ml.	11.00 ml.	-5.83 ml.
2012	4.33 mi.	0.17 mi.	4.50 mi.	11.00 mi.	-6.50 mi.
2013	2.90 mi.	0.69 mi.	3.59 mi.	11.00 mi.	-7.41 mi.
2014	3.03 mi.	0.13 mi.	3.15 mi.	11.00 mi.	-7.85 mi.
2015	4.18 mi.	0.67 mi.	4.86 ml.	11.00 ml.	-6.14 ml.
2016	3.75 mi.	0.70 mi.	4.45 mi.	11.00 mi.	-6.55 mi.
2017	5.13 mi.	0.26 mi.	5.39 mi.	11.00 mi.	-5.61 mi.
12 Year Total	49.43 mi.	8.74 mi.	58.17 mi.	132.00 mi.	-73.83 mi.
Annual Average	4.12 mi.	0.73 mi.	4.85 mi.	11.00 mi.	-6.15 mi.

Maine Revenue Services

Estimated 2016 Full-Value Tax Rates

Source: Maine Revenue Services - <http://www.maine.gov/revenue/propertytax/municipalservices/fullvalue.htm>



Budget Takeaways

- ▶ Council Target Tax Increase
- ▶ Maintain Current Services
 - Non-Discretionary Items
 - Salaries and Benefits
- ▶ Appropriate Use of Fund Balance
- ▶ Unmet Needs



**2018–19 Budget and 2019–2023 CIP
Upcoming Meetings/Workshops/Presentations:**

- Thursday, 3/15/18 – Manager’s Preliminary Budget and Fire Dept
 - Thursday, 3/22/18 – Police Department
 - Thursday, 3/29/18 – People Plus, Bruns Explorer and Public Works Dept
 - Monday, 4/2/18 – Manager’s Budget delivered to Council
 - Thursday, 4/5/18 – School Dept
 - Thursday, 4/12/18 – BDA, Curtis Memorial Library, Parks & Rec Dept
 - Tuesday, 4/17/18 – set Public Hearing
 - Thursday, 4/26/18 – Budget/CIP workshop
 - Thursday, 5/3/18 – Budget/CIP Public Hearing
 - Thursday, 5/10/18 – Budget/CIP workshop
 - Monday, 5/14/18 – Budget/CIP adoption
 - Tuesday, 6/12/18 – School budget referendum
- 

END

